

Annual report

2018





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The opinions and content of this publication are the sole responsibility of NGO “DIXI GROUP” and do not necessarily reflect the position of the Embassy of Sweden to Ukraine, the International Renaissance Foundation and the Open Society Initiative for Europe (OSIFE).

This report can be downloaded at DiXi Group website (<http://dixigroup.org/eng>).



DiXi Group has turned 10. Enough for a team of like-minded persons who understand each other at first glance to be born and grow strong. Yet not enough to change the country the way we want. Still, we have everything to make that happen: aspiration, knowledge and a lot of partners by our side.

Sometimes, years of hard work are needed to make things done. In 2018, our team saw fruits of persistent efforts. The Extractive Industries Transparency Law was adopted after three years of advocacy. The National Energy and Utilities Regulatory Commission became operational again. New fields of activity have been launched after more than a year of preparatory work: open data, a mobile app, the School for Energy Reforms. They will surely produce high-quality results in the years to come.

We will keep working on changing our country. With a constantly growing team, partners who trust in us, and knowledge and patience needed to achieve new, ambitious goals.

**Stay tuned
for DiXi Group!**



Olena Pavlenko

DiXi Group President

DiXi Group milestones

EITI

Start of promotion of the Extractive Industries Transparency Initiative (EITI) in Ukraine



Idea to create information source for those interested in energy sector

WWW



Presentation of the Ukrainian Energy website

2010



2008



Registration

2009



Development of the first analytical document

Combining the monitoring of implementation of Ukraine's energy- and environment-related commitments under the Energy Community Treaty and the EU-Ukraine Association Agreement



Developing a draft law on information disclosure in the extractive industries



Organizing a training for journalists explaining the meaning and purpose of European energy reforms



2016



Research into Naftogaz unbundling options



Creating the "energy breakfast" format to discuss issues in the energy sector with key stakeholders



Organizing the first Friends Reception



Developing factsheets explaining gas, motor fuel, electricity and heat prices and tariffs



Integrity checks of the candidates for positions of the National Energy and Utilities Regulatory Commission members

UAEITI

Helping publish the first EITI Report in Ukraine

2017



Presentation of the online energy sector map

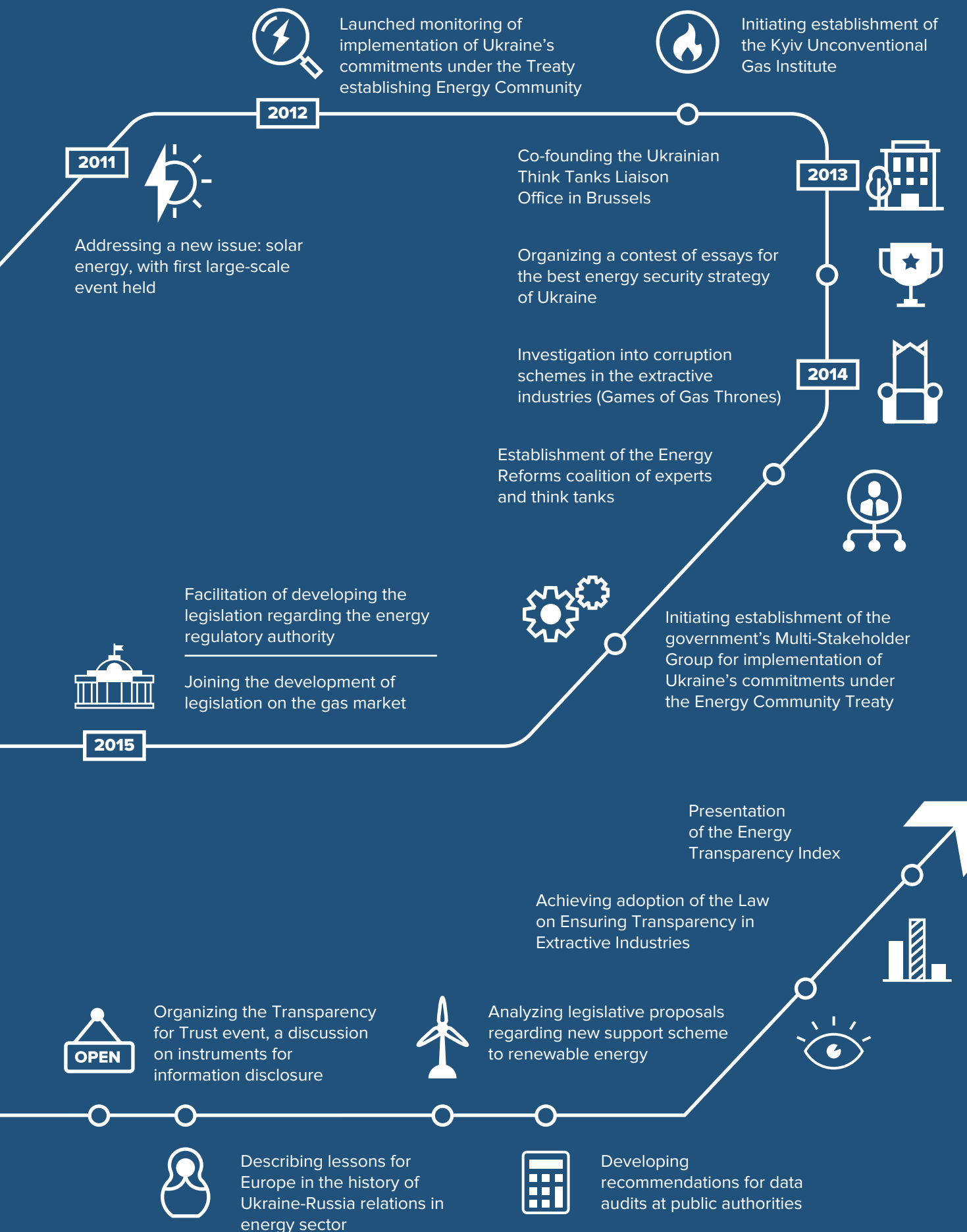


Launch of a dialogue regarding implementation of the EU-Ukraine Association Agreement at the local level



Organizing the Citizen-Oriented Data in Energy, a contest of ideas on using open data

2018



WHO WE ARE

DiXi Group is the leading Ukrainian think tank active in the energy policy field since 2008.

Our mission is to drive innovative solutions and fair rules for affordable, clean, high-quality energy. For this purpose, we help promote new standards of governance, disseminate knowledge and best practices in emerging markets, increase transparency and openness of information.



TRANSPARENCY AND ACCOUNTABILITY

creating conditions for implementation of the best standards and practices of information transparency and disclosure by companies and public authorities

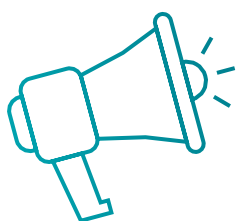


EUROPEAN REFORMS

promoting implementation of European market rules in Ukraine under the Energy Community Treaty and the Ukraine-EU Association Agreement



Areas of our activity



PUBLIC AWARENESS RAISING

drawing attention to responsible energy consumption and public involvement in the process of energy policy making



SCHOOL FOR ENERGY REFORMS

creating a platform to share knowledge and implement modern governance instruments in the energy sector



ENERGY SECURITY

countering threats to information security and infrastructure in Ukraine's energy sector

Achievements 2018



LAW ON ENSURING TRANSPARENCY IN EXTRACTIVE INDUSTRIES ADOPTED

Providing access to complete and reliable information on payments in upstream



ENERGY TRANSPARENCY INDEX DEVELOPED

Making a comprehensive assessment of the actual accessibility of information in the energy sector, and diagnosing gaps



FIRST ENERGY TRANSPARENCY WEEK ORGANIZED

Creating biggest educational event in the energy sector: for five days, almost 500 people could take a look at various aspects of transparency



DATA AUDIT AT THE MINISTRY OF ENERGY AND COAL INDUSTRY

Datasets regarding key energy indicators became available in machine-readable format. These datasets can be used to develop services, in particular, for consumers



SURVEY OF WHAT UKRAINIANS THINK ABOUT TRANSPARENCY AND OPENNESS OF THE SECTOR

Respondents said they sorely lack information about numerous aspects of the energy sector, which adversely affects their trust



MONITORING ENERGY AND ENVIRONMENTAL REFORMS

The pace and quality of energy reforms affect everyday life. That is why every month we helped find out what has already been done



ESTABLISHING A DIALOGUE BETWEEN ALL STAKEHOLDERS IN THE SECTOR

Discussions concerning electricity market and renewable energy sources helped get closer to solving the sectors' current problems



EXPLAINING REFORMS AT THE LOCAL LEVEL

Helping better understand the role of regions in European integration in the energy sector, and therefore, better implement planned reforms

FACTS AND FIGURES

74 ANALYTICAL PRODUCTS

- ▶ 56 of which are regular publications (weekly and monthly analytical reports)
- ▶ 93% of which also available in English



15 STAFF MEMBERS

in the **DiXi Group** team



over 150 DATASETS

and over 350 REFERENCES to journalist investigations on the energy sector online map

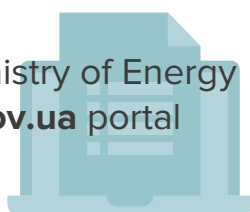


over 50 DATASETS in the energy sector required to be published by the updated Cabinet Resolution **No.835 approving the Regulation on Datasets Required to be Published in the Open Data Format**, developed and approved with participation of DiXi Group experts



over 30 DATASETS

already published by the Ministry of Energy and Coal Industry on **data.gov.ua** portal




30 000 VIEWS


of animated videos based on journalist investigations



over **300** 
EVENTS
held every year

over **500** **PARTICIPANTS** 
of the Energy Transparency Week


100% OF SURVEYED  Energy Transparency Week participants
believe this event is useful and must be held every year

over **1000** **MENTIONS** 
of the Transparent Energy project alone
in Ukrainian and foreign media

70 **VIDEO BLOGS** 
with expert opinions

244 **MPS VOTED** 
for the **Law on Ensuring Transparency**
in **Extractive Industries**

over **100** **INFOGRAPHICS** 
under
the **Figure of the Week** rubric

20 235 **VIEWS** 
of the animated video supporting the **Law on**
Ensuring Transparency in Extractive Industries, shown on the Ukrainian Energy
website

3856 **RESPONDENTS** 
polled on the perception of transparency
in the energy sector

over **23 000** **USERS** 
is the
aggregate Facebook
audience of DiXi Group

Olena Pavlenko

President

Nataliia Budzan

Accountant

Roman Nitsovych

Head of Programs

Anton Antonenko

Vice President

Viktoriya Gurova

Accounting Consultant

Denys Nazarenko

Senior Legal Expert

Viktoriia Petrovych

Financial Director

Viktor Chornysh

Supply Manager

Taras Tkachuk

Senior Economic Expert



Team

Oleksii Mykhailenko

Analyst, electricity and
renewables

Andrii Bilous

Analyst

Olha Truten

Junior Expert

Denys Kyrkach

Communications Expert

Anastasiia Yermakova

Communications Manager

Viktoriia Torop

Website Editor

Oleksandra Morozova

Organizational Development
and Support Specialist

Sergii Balan

Administrative Consultant



Board



Andrii Duda
Chairperson



**Bohdan
Sokolovskyi**



**Iryna
Solonenko**



**Iryna
Burnaza**



**Roman
Vybranovskyi**

Supervisory Board

**Georg
Zachmann**



**Frank
Umbach**



**Keith
Smith**



**Alan
Riley**



**Marc-Antoine
Eyl-Mazzega**





Transparency and Accountability

We aim to make information on the energy sector open and comprehensible for average citizens. Discovering and rooting out corruption schemes, clear and understandable market rules, good governance and communication can improve the quality of life of every Ukrainian.

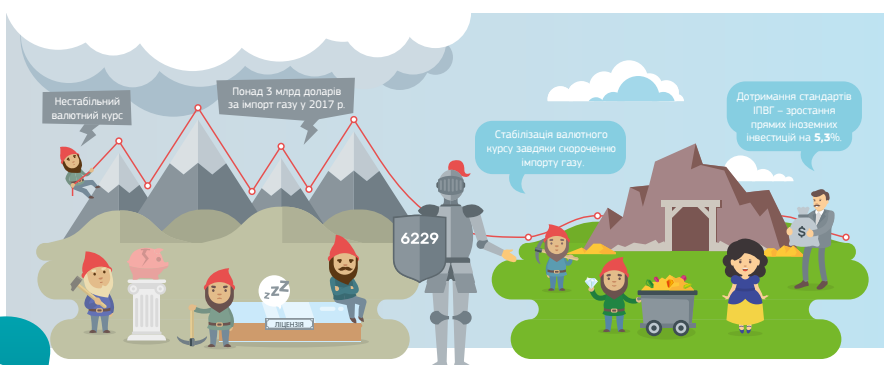
Under the USAID Transparent Energy project, we were able to develop a number of instruments to promote transparency. Our online energy sector map helps better understand how this sector operates, offering information in machine-readable format and enabling to view journalistic investigations. Placing a request for access to public information in the energy sector became easier as well: we have developed a reference source telling which public authority is responsible for what.

The Law on Ensuring Transparency in Extractive Industries, which we helped to adopt, opens access to the complete information regarding project level payments of extractive companies. In addition, our vision of online reporting system should help the government make the gathering and administration of this data fast and convenient.

DiXi Group experts created the Energy Transparency Index that enables to measure the situation in this sector, not only making an assessment but also finding out in detail where changes are needed to fix the problem. At the same time, we conducted an unprecedented public opinion survey and obtained a better picture of the perception of Ukrainians towards the energy sector and transparency matters.

The Energy Online mobile app we have prepared for launch will not only provide answers to important burning issues concerning tariffs but also become a powerful instrument in the hands of users. Rating suppliers, studying investment programs, reporting abuse – all that will be possible with the app.

Knowledge plays an extremely important role. We were able to organize the first Energy Transparency Week featuring five days of workshops on various aspects of information disclosure in this sector. Every day, almost 100 participants confirmed this event was of extreme significance. DiXi Group experts have also developed the Transparent Energy online course addressing basic aspects of the energy sector's functioning and data use instruments. In addition, the project's team presented our products in regions, bringing together public activists, journalists and representatives of local authorities around new knowledge and instruments.



**Vote for draft law
No.6229 – wake up
the «sleeping» license**



Energy Transparency Index



The more information is available to all participants of energy markets, and especially consumers, the less breeding conditions for corruption and abuse will be, eventually translating into better quality of services and better securing interests of all players.

The Energy Transparency Index developed under the USAID Transparent Energy project became the first comprehensive instrument of its kind, designed to measure the accessibility of energy-specific information in Ukraine. Our methodology features 287 indicators

grouped into 8 categories, each assessed on the basis of five criteria of information accessibility, completeness and usability.

TOTAL SCORE

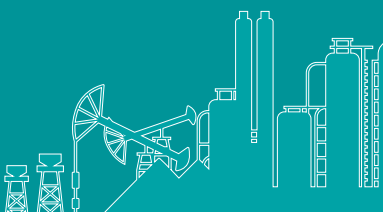
43 D-

Insufficient transparency

1. Balances and statistics	50	<div><div></div></div>
2. Natural monopolies	43	<div><div></div></div>
3. Supply markets	38	<div><div></div></div>
4. Security of supply	47	<div><div></div></div>
5. Consumption	47	<div><div></div></div>
6. Sustainable development	53	<div><div></div></div>
7. Corporate reporting	20	<div><div></div></div>
8. Public authorities	36	<div><div></div></div>

ENERGY TRANSPARENCY INDEX

2018



The Index is most useful for investors to assess the risks of doing business in Ukraine's energy markets, for international organizations to monitor the progress in implementation of reforms and best practices in this sector, and for the government, as it offers clear and implementable recommendations. The Energy Transparency Index is available on the DiXi Group and Ukrainian Energy websites.

The project's team focused special attention to diagnosing the identified problems, offering recommendations on how to improve indicators with the lowest score. Based on high praise of its efforts, DiXi Group intends to make the Index application regular in the future and expand the assessment to other countries.



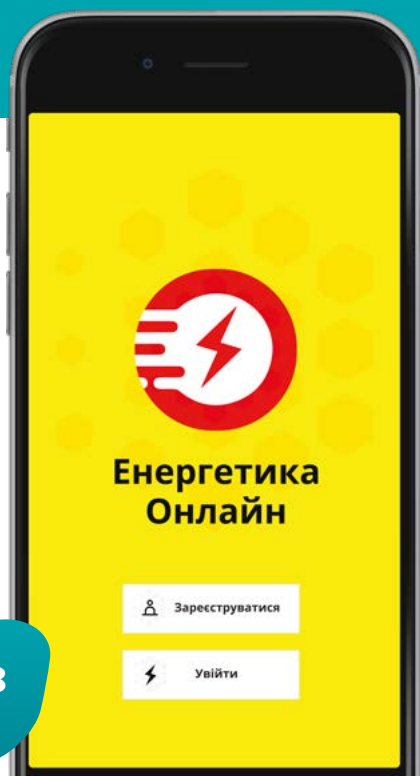
Energy Online mobile app

Ukraine is actively reforming its gas and electricity markets. As the processes are so complex, energy consumers lack information and efficient protection mechanisms, even though consumers are the ones who have to be active players and indicators of successful market development. This app meets the demand for applied information in the energy sector, offers simple yet effective protection instruments, and enables consumers to be active participants of market transformation.



The Energy Online app helps:

- receive up-to-date information regarding applicable tariffs and compare price offers
- check utility bills and apply for their recalculation
- rate the service of energy companies service and find a better deal
- apply for a compensation if service quality standards are not met
- place a request with network operator for improvement of its investment program
- find out about important events in regions, and register for participation



In terms of available functions, this mobile app is a unique product for Ukraine and the world. It was developed under the USAID Transparent Energy project with the support from the NEURC.

From February 2019, the app is available for downloading at Apple App Store, Google Play, and on the official websites of the NEURC and DiXi Group.





Online Energy Sector Map



In 2018, DiXi Group experts continued to work on developing the interactive [online map of Ukraine's energy sector](#). This unique instrument represents a one-stop place to find information generated by public authorities and companies.

The online map demonstrates the sources from which electricity, heat, gas and motor fuel find their way to consumers and how they are supplied. Anyone – average citizens, journalists, foreign users – can easily find out about key aspects of functioning of Ukraine's energy sector, regardless of prior experience.

DiXi Group specialists, working jointly with experts of the Transparent Energy coalition, continuously gathered data from open sources and by submitting requests for access to information. This data is published mostly in an inconvenient format, and therefore, the key focus of our activity was digitalization and structuring of the datasets. The datasets on the online map are available in the machine-readable formats .xlsx and .csv.



DiXi Group intends to continue improving the quality of our online map. E.g., we plan to develop the interactive component, add a lot of financial data, and continue updating information on a regular basis.





Transparent Energy online course



Energy is a complex subject, and people often do not understand the difference between kilowatt and kilowatt-hour, or how heat is supplied to their homes, and in general, why energy is so important for the economy and environment. The DiXi Group team came up with a solution of how to explain that in detail.

A basic online course has been developed under the USAID Transparent Energy project. The purpose of this course is to tell users, in a comprehensible form, how the energy sector functions. The partners of the Transparent Energy course are EdEra online education studio and VoxUkraine, and its key

audience includes journalists, students, and everyone interested in learning what makes the light bulb in their home illuminate.

The four educational models of the online course provide information about how Ukraine's energy market is formed, explain the legislative framework that regulates this sector, and teach where to get and how to use energy data. The speakers of this course include 12 renowned experts from Ukrainian and international companies and research centers, fully knowledgeable of the Ukrainian energy market.



Access to the course
Materials are available 24/7



Beginning of learning
February 2019



The certificate
is issued free of charge

ОНЛАЙН-КУРС
«ПРОЗОРА ЕНЕРГЕТИКА»
ED-ERA.COM/ENERGY-BASICS

USAID dixigroup Transparent Energy
Прозора енергетика



**The online course is free
and available 24/7 at:**
www.bit.ly/energy_basics.



Analytical review of draft laws on incentives to renewables development

In summer 2018, the announcement of the draft law 8449 heralded the start of active work on updating the system of supporting electricity generation from renewable energy sources (RES) in Ukraine. The draft law proposes introduction of auctions to determine the price of supporting “green” energy. This mechanism has proved its effectiveness in many countries of the world, helping lower the cost of electricity generated from RES.

However, in response to the main draft law, Ukrainian lawmakers proposed another eight alternative drafts. DiXi Group experts analyzed all of them for worthy ideas and also gaps and risks, putting together the results in an analytical review with recommendations for lawmakers.

DiXi Group was actively involved in finalization of the mentioned draft law. Before the voting in first reading, we released an alert. Many recommendations have been included in the draft law 8449-d, but it still contains risks which should be reduced before this document becomes a law. DiXi Group continues to provide analytical support to legislative changes concerning renewable energy.





School for Energy Reforms



A successful reform of the energy sector requires not only a clear vision of actions to be done, but - first of all - a competent and motivated team capable of creating legal and policy framework for competitive, transparent energy markets in Ukraine. In order to establish such a professional community of specialists, the DiXi Group team began developing educational area of its activity.

In October 2018, our team has successfully organized, in cooperation with the Energy Community Secretariat, the Columbia Center on Sustainable Investment (CCSI) and the United Nations Office for Project Services (UNOPS), a series of practical seminars concerning the best practices of information disclosure in the energy sector. During the five-day Energy Transparency Week, hundreds of attendees representing various audiences – from experts

of the National Energy and Utilities Regulatory Commission (NEURC) and the Ministry of Energy and Coal Industry to specialists of system operators and energy companies – gained the latest knowledge in the gas and electricity sectors and concerning regulation of natural monopolies. Seventeen professors and practical specialists held workshops on 32 issues, most of which have never been covered for a Ukrainian audience before.



The results of the Energy Transparency Week confirmed substantial demand for modern knowledge in design, functioning and regulation of energy markets. Therefore, in 2019 DiXi Group plans to launch a knowledge hub of European energy legislation and practical skills in high-quality governance. Our team is already working on organizational procedures required for this education center to become operational, and on developing the relevant courses and programs.





European Reforms



The complete and high-quality implementation of the EU legislation in energy and environment sectors and ensuring that these achievements become irreversible is one of the key areas of DiXi Group activity. We believe that adoption of the EU rules on open energy markets is the easiest way to achieve high-quality, transparent energy for Ukrainian consumers.

At the core of this activity is the project “Enhancing impact of civil society in monitoring and policy dialogue on energy and related sectors’ reforms in line with the Association Agreement implementation”, supported by the European Commission.

In 2018, the project’s team comprised of DiXi Group specialists and experts from partner NGOs continued to release monthly reports, each offering an analysis of the progress in transposition and harmonization of the EU legislation. This monitoring targeted a variety of sectors, including electricity, natural gas, oil and oil products, energy efficiency and social issues, renewable energy and environmental protection, and business climate in energy markets.

Interim results of the reform process, or rather an independent expert assessment of these results, were presented to our European partners in Vienna and Brussels.

We also continued our work in regions, explaining the meaning of reforms and the methods of monitoring them at the local level. The project’s experts participated in advisory and working groups, round tables and other public events. They helped the authorities deal with complex matters and find compromise solutions in such aspects as reforms of the electricity market and extractive industries, monetization of subsidies, and other challenges.



Energy security

Analysis of risks of the Nord Stream 2 construction

DiXi Group has launched a project of analyzing and reporting risks related to the Nord Stream 2 for Ukraine and the EU. The construction of this gas pipeline would further divide energy markets of Western and Eastern Europe, increase the EU dependence on Russian gas, and create not just financial problems but also the risk of escalating aggression against Ukraine. As part of this project, the DiXi Group team interviewed a number of participants of the 2009 gas crisis, prepared an analytical report revealing Russian manipulations in gas relations with Ukraine, and provided recommendations on how to strengthen information policy. In addition, DiXi Group experts organized and took part in public discussions of the Nord Stream 2 project in Germany, France, Belgium, Denmark and Sweden. The purpose of these discussions was to

convey to experts, journalists and politicians in EU member states the problems and risks that construction and launch of the Nord Stream 2 pipeline may create. Even though the pipeline construction work continues, the warning voices in Europe become even louder: it is not just a business project, it could create additional problems in Europe with energy security and integration of gas markets.



WHY RUSSIAN AGGRESSION IN AZOV SEA AREA IS IMPORTANT FOR NORD STREAM 2 CASE

On Sunday, November 25, 2018, Russia has seized three Ukrainian naval ships off the coast of Russia-annexed Crimea. After ramming into, fire was opened on Ukrainian ships, as the result of which six sailors were wounded, and all crew members – as reported, 24 persons – were taken as prisoners of war¹.

UKRAINE'S VESSELS ATTACKED AND SEIZED OFF THE TERRITORIAL WATERS OF UKRAINE

By arguing that "Ukrainian vessels have violated Russia's borders", Russia lied twice. First, the UN General Assembly, the U.S., the EU, Canada and many other countries, consistently deny any claims by the Russian Federation to the territorial waters of Ukraine along Crimea peninsula as illegitimate². Second, capturing of Ukrainian vessels took place on the territory, which is beyond 12 nautical miles zone around Crimea³, after the ships attempted to exercise the right of peaceful passage through the Kerch Strait on their route to Ukrainian port of Mariupol as provided by the 2003 bilateral maritime agreement between Russia and Ukraine and as some other Ukrainian ships have done earlier 2018 year⁴.

INTERNATIONAL LAW VIOLATED

Beside that, Russia violated a number of international agreements. In particular – the UN Convention on the Law of the Sea, which demands the freedom of maritime traffic, and aforementioned bilateral Ukrainian-Russian Agreement on the Kerch Strait and the Sea of Azov, which provides for freedom of navigation in the Sea of Azov as well as access to it through the Kerch Strait⁵.

ALTHOUGH A BLATANT ACT OF UNDISCLOSED AGGRESSION BY ITSELF, THIS CRIME MAY HAVE CONSIDERABLE IMPLICATIONS FOR NORD STREAM 2 PIPELINE THAT IS SET TO CROSS THE TERRITORIAL WATERS OF DENMARK AND GERMANY, ALONG WITH THE EXCLUSIVE ECONOMIC ZONES (EEZ) OF FINLAND, SWEDEN, DENMARK AND GERMANY.

Taking to the account implications of the recent attack, it could be expected that Russia will use Nord Stream 2 pipeline protection as an excuse for expanding its presence in the territorial waters of these countries. One day, Russian forces – be it regular army, private military companies or Caspian's security units – could break into 12-miles zone, as in case of Ukraine, but there might be no direct response, in order not to escalate tensions.

MILITARIZING OF THE BALTIC SEA

In 2007, the law was passed in Russia⁶ allowing "own biggest energy monopolies, Gazprom and Transneft, to employ private security units and purchase weapons" under the pretext that strategic infrastructure has to be protected from terrorist attacks. The fact is particularly important as the number of incidents in the Baltic Sea, including Russian military, in the recent years is growing⁷ – posing a threat to fragile security balance in the region.

NON-COMBAT INTERVENTIONS

Also, Russia might use Nord Stream 2 pipeline protection as an argument to restrict vessels traffic in the Baltic Sea. Starting from formal procedures, then as in case of Ukraine – it might move to more aggressive control and blocking of ship traffic, possible delays in their schedules and influence on trade activities in the region. For this purpose, electronic warfare and surveillance systems could be used to track other targets than Nord Stream 2 pipeline monitoring⁸.

MITIGATION OF THE THREAT FROM RUSSIA

These threats are substantiated by the long visible strategy of the Russian government to try isolating the Baltic states, the response and, if not paying sufficient price for its actions, intensify its coercive actions. Recent years of countering the Russian aggression in Crimea and in the eastern regions of Ukraine provide for nothing but a clear and simple rule: the Russian government only stops where the price for continuing of intimidation and offense becomes too high to pay. Preventive actions by the West may include:

- strict and explicit condemnation of the Russia's aggression in the Sea of Azov;
- unequivocal sign of readiness for military support through increased NATO presence in the Black and Azov seas;
- consideration of precise provision for Nord Stream 2 based on security considerations and absence of legal grounds of the 3rd Energy Package of the EU.



Organizational Development

Developing the capacity of DiXi Group is an indispensable condition for our ability to continue providing high-quality analytical reports and recommendations, developing platforms for dialogue, and supporting energy reforms.

In particular, we are able to achieve strategic goals and improve our knowledge and skills under the support from the Open Society Initiative for Europe (OSIFE) and the Think Tank Development Initiative implemented by the International Renaissance Foundation with financial support of the Embassy of Sweden to Ukraine.



In 2018, DiXi Group has significantly enhanced its expertise in the electricity market reform. Our team was joined by analysts who helped create new products and establish cooperation. In particular, all eight proposals to launch auctions under a new renewables support scheme have been analyzed to assist lawmakers. DiXi Group experts also worked on finalizing the draft law on “green” auctions, and prepared an overview of the sector for the Ukraine-EU Renewable Energy Investment Forum.

Special attention was also devoted to the reform of the energy regulator and greater transparency of the Ministry of Energy and Coal Industry. In order to execute independent public control and facilitate public discussion, DiXi Group experts checked integrity of candidates for the NEURC members’ positions, competing in both contests. Among our new, unique products are methodological recommendations based on a data audit at the Ministry of Energy and Coal Industry, which could be used in similar projects with other government agencies.

In addition, DiXi Group regularly prepares brief materials (newsletters, policy notes), as well as ad hoc studies requested by particular stakeholders. We have also launched a new product: policy alert, a fast analysis explaining certain issue or situation and offering recommendations. In 2018, our alerts concerned the March gas supply crisis, decision in the European Commission antitrust case against Gazprom, the incident in the Kerch Strait, and the draft law 8449-d on renewable energy auctions.



DiXi Group continues to actively use social networks, creating unique content. More animations, more infographics, more information on the online energy sector map, more web instruments, and the quite new experience in creating a mobile app. All that helps us communicate with the audience having little knowledge of the energy sector yet.

Advocacy visits helped DiXi Group learn about experience of leading Western think tanks. We have developed successful working relations with the Energy Community Secretariat, the Florence School of Regulation, the Columbia Center on Sustainable Investment, CEPS, IFRI, Berlin Economics, Natural Resource Governance Institute, and many other institutions. On the European level, we receive continuous assistance from the Ukrainian Think Tanks Liaison Office in Brussels. For instance, our partners helped us with analyzing information threats posed by the Nord Stream 2 project; we had specialized speakers at the Energy Transparency Week event, and prepared a “matrix” of provisions for the future Subsoil Code.



It was for the third time we held the DiXi Group Friends Reception - this time, to celebrate, together with our colleagues and partners, the 10th anniversary of our organization and present our plans for 2019. Besides informal meetings, we held a charity event and helped students of Maryinka Sports School in the Donetsk region to participate in the Ukrainian Futsal Championship.



Our communications

COOPERATION WITH MEDIA

Working with media remains one of the important aspects of DiXi Group activity. Our experts frequently speak at Hromadske Radio, Espresso and Hromadske TV channels; they provide comments to Radio Liberty and other media. In total, our think tank was mentioned over 1100 times in mass media in 2018.

We are particularly appreciated for timely commentaries on contemporary events in the energy sector. E.g., the alert on Russia's aggression at sea and the possible repetition of these actions in the Nord Stream 2 offshore area was mentioned more than 70 times in the press. Among the media that referred to DiXi Group forecasts were Radio Poland, Mirror Weekly, Obozrevatel and others.

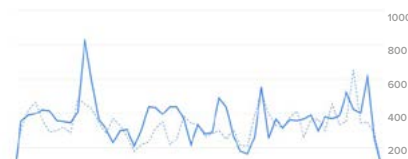
WEBSITES AND SOCIAL NETWORKS

[DiXi Group official website](#) and accounts in social networks serve as important instruments of communication and dissemination of our analytical materials. In 2018, the number of active users of our website has increased by 10% (to 14,000).

Ukrainian Energy [UA-Energy.org](#) has enhanced its position as a platform for informing on and discussing key events in the energy sector of Ukraine and the world. Over the year, the number of website's unique visitors has increased by 12%, currently exceeding 45,000. At the same time, the number of views has reached 78,000.

The [Energy Reforms website](#) is also actively developing as a specialized platform advocating the implementation of the Ukraine-EU Association Agreement in Ukraine's energy sector. This resource has been upgraded with new features for search and evaluation of publications, subscription to newsletters, monitoring of events and providing comments to publications.

Users	Sessions	Bounce rate	Bounce rate
14k	27k	57,19%	2m 26s
↑10%	↑19,8%	↓6,9%	↓0,5%



MEDIA PRODUCTS

In our weekly infographics Figure of the Week, DiXi Group experts shared interesting information gathered during their studies, telling more in the video blog format.

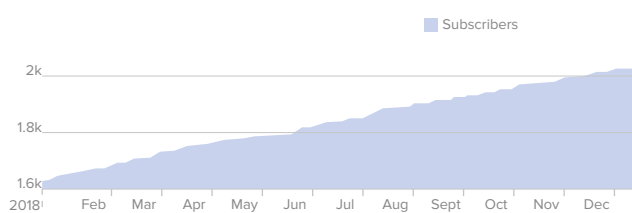
Of particular attention are the animated clips, which we prepared in support of the UAEITI report and the Law on Ensuring Transparency in Extractive Industries and to illustrate journalist investigations in the energy sector supported by DiXi Group.



In 2018, DiXi Group experts continued to work with VoxConnector, a project focusing on expert comments for regional media.

As for our Facebook page, the number of its followers has increased by 24%. In addition, information regarding our activities is actively disseminated by thematic communities, such as Reforms in Ukraine (1209 members), Energy Security of Ukraine (2316 members), Overview of Energy Efficiency (4189 members), Ukraine's Energy Independence (6786 members) and others. Therefore, our aggregate potential Facebook audience exceeds 23,000 followers.

DiXi Group Facebook page subscribers



One of the most telling examples of a successful media campaign was the video address of activists in support of the Law on Ensuring Transparency in Extractive Industries. The video with representatives of NGOs in the Poltava, Kharkiv and Lviv regions urged MPs to support this document, was shared during a video flash mob. In two days, over 1400 users viewed the video.



Among the infographics content, the factsheets on components of energy prices and transparency of their formation, and brochures supporting the Law on Ensuring Transparency in Extractive Industries are worth mentioning.

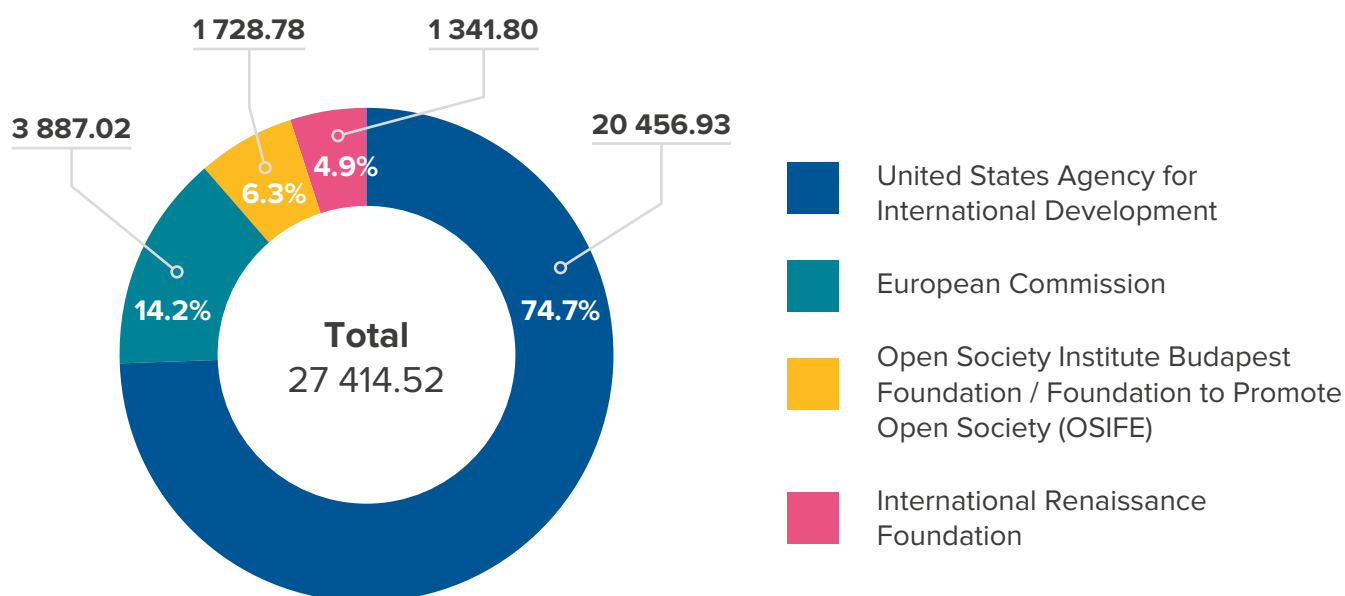


Mobile video reports were among the new forms of communication that have been tested in 2018. The first report of this kind was devoted to the participation of DiXi Group's representatives in the Mistechko USAID in Mykolaiv, and all five days of the Energy Transparency Week were covered in the same format.

Income and expenditure statement for 2018

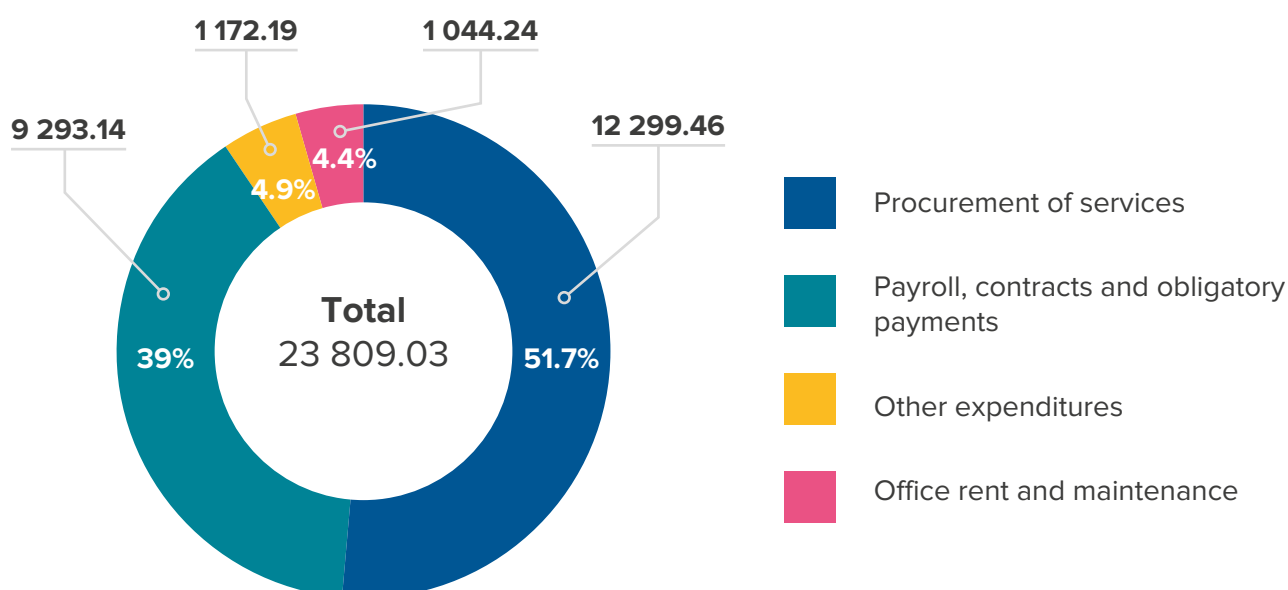
INCOME

(thousand UAH)



EXPENDITURES

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Contacts:



DiXi Group
Instytutska Str. 18a, office 3
01021 Kyiv



+38 044 253 66 94



author@dixigroup.org
uaenergy@gmail.com



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